## The Challenge

The current Government of Guatemala (GOG) has demonstrated progress on rule of law and a turn-around on corruption. GOG has also shown commitment to competitiveness, rural development, food security, and improvement in key human development indicators. The current challenges include improving security and reducing crime, meeting the conditions of the Central America and Dominican Republic Free Trade Agreement (CAFTA-DR) and realizing its promise of broad-based benefits, and sustaining GOG progress toward meeting Millennium Challenge Account (MCA) indicators, especially transparency within the GOG.

Strategic objectives under our bilateral program support U.S. foreign policy interests and directly parallel the three MCA goals of ruling justly, economic freedom, and investing in people.

43,456

FY 2004

(\$000)

3,399

4,878

DA

DA

**ESF** 

44.894

FY 2005

(\$000)

3,960

4,229

## Objectives, Sectors and Workforce

Mission Director: Glenn Anders

MCA Status: Currently Not Eligible PEPFAR Focus Country: No

Provided or Received Services From Other Missions: Provided

14.7%

Percent

Change

FY 04-07

4.0%

N/A

-81.8%

Program Budge	t (Appropriations	by	Objective)	)
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520-021 Ruling Justly 520-022 Economic Freedom 520-023 Investing in People PL 480 Title II

ı					Demonstrat	200	OF CO	D:1 00			
ı	FY 2004	FY 2005	FY 2006	FY 2007	Percent	20	05 SO	Direct SO			
ı								Change	Performance		Admin.
I	(\$000)	(\$000)	(\$000)	(\$000)	FY 04-07	9	Score	Cost Ratio			
I	8,056	7,597	5,940	6,091	-24.4%	1.02	Met	0.33			
ı	5,878	5,219	3,957	10,890	85.3%	1.11	Exceeded	0.66			
I	14,799	15,271	16,297	14,372	-2.9%	1.21	Exceeded	0.25			
1	14.723	16.807	21.613	18.500	25.7%						

49,853

FY 2007

(\$000)

3,534

7,000

890

**Country Total** 

Program	<b>Budget</b>	(Appropriations	by Account)

Child Survival and Health Programs Fund
Development Assistance
Economic Support Fund
PL 480 Title II
Total

FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change FY 04-07
11,400	11,311	12,040	10,838	-4.9%
12,362	10,824	9,699	7,515	-39.2%
4,971	5,952	4,455	13,000	161.5%
14,723	16,807	21,613	18,500	25.7%
43,456	44,894	47,807	49,853	14.7%

FY 2006

(\$000)

4,084

2,967

47.807

Program	Budget	bν	Sector	and	Account
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Basic Education
Agriculture and Environment
Higher Education & Training
Economic Growth

Democracy and Governance

DA 173 N/A DA 1,000 990 990 N/A **ESF** 3,000 N/A DA 1,000 N/A DA 1,045 1,645 1,485 3,091 195.8% **ESF** 4,971 5,952 4,455 3,000 -39.6% DA 1,040 N/A CSH 6,750 6,600 6,595 5,205 -22.9%

Conflict Management / Humanitarian Assistance Family Planning / Reproductive Health

> HIV / AIDS Child Survival and Maternal Health

Human Rights

1,287 **CSH** 500 496 1,287 157.4% CSH 4,150 4,215 4,158 4,346 4.7% PL 480 Title II 14.723 16.807 21.613 18,500 25.7% 43.456 44.894 47.807 49.853 14.7%

Total

Workforce	•
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US Direct Hires
US Non Direct Hires
Foreign Nationals
Total

					Percent
	FY 2004	FY 2005	FY 2006	FY 2007	Change
					FY 04-07
es	12	12	13	12	0.0%
es	8	7	6	4	-50.0%
ls	93	84	80	80	-14.0%
al	113	103	99	96	-15.0%

Operating Expense	FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change FY 04-07
Salaries and benefits	2,299	2,269	1,985	1,915	-16.7%
Travel	337	208		155	-54.0%
Transportation of things	91	113	134	115	26.4%
Rent	254	79	505	505	98.8%
Security	89	86	90	90	1.1%
Equipment	324	123	0	87	-73.1%
ICASS - Operating Expense only	144	116	124	124	-13.9%
Other Operating Expense	760	942	327	337	-55.7%
Total OE Budget	4,298	3,936	3,328	3,328	-22.6%
US direct hire salary and benefits	2,384	2,032	1,534	1,416	-40.6%
Program Funded Administrative Expenses				3,971	
Country Total Administrative Budget				8,715	•
Percent of Bureau OE Total				8.0%	•
					•
Mission Summary	FY 2004	FY 2005	FY 2006	FY 2007	
Program per US Direct Hire (\$000)	3,621	3,741	3,677	4,154	•
Program per All US (\$000)	2,173	2,363	2,516	3,116	'
Program per Position (\$000)	385	436	483	519	
Operating Expense as % of Program Funding				6.7%	i
Program Funded Admin Expense as % of Total Admin				45.6%	•

## Other Major Donors:

Bilateral: Germany, Canada, Sweden, Netherlands, Norway, Spain, and Japan.

Total Admin Expense as % of Program Funding

Multilateral: European Union, Central American Bank for Economic Integration, the Inter-American Development Bank, the World Bank, and the United Nations.